

# **EXECUTIVE SECRETARIAT** ROUTING SLIP

TO:

	ACTION	INFO	DATE	INITIAL
1	DCI			
2	DDCI			
3	EXDIR			
4	D/ICS			
5	DDI			
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8	DDS&T			
9	Chm/NIC			
10	GC			
11	IG			
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SUSPENSE \_\_\_\_\_  
Date \_\_\_\_\_

Remarks To # 6: For direct response, please, w/info to DDCI. Applications requested by 27 Feb 87.

Executive Secretary

16 Dec 86

Date

3637 (10-81)

## **ROUTING AND TRANSMITTAL SLIP**

Date

18 Dec 86

TO: (Name, office symbol, room number, building, Agency/Post)

Initials

Date

1. DIRECTOR OF TRAINING & EDUCATION

2.

3.

4.

5.

Action	File	Note and Return
Approval	For Clearance	Per Conversation
As Requested	For Correction	Prepare Reply
Circulate	For Your Information	See Me
Comment	Investigate	Signature
Coordination	Justify	

REMARKS

#1 - FOR ACTION: PLEASE RESPOND DIRECT

WITH DROP COPIES TO THE DDCI AND DDA.

SUSPENSE: 25 FEBRUARY 1987

STAT

DO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions

FROM: (Name, org. symbol, Agency/Post)

Room No.—Bldg.

EXA/DDA

Phone No.

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5041-107

OPTIONAL FORM 41 (Rev. 7-76)  
Prescribed by GSA  
FPMR (41 CFR) 101-11.206

U.S.G.P.O. 1983 - 421-529/320

STAT

Executive Registry

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HARVARD UNIVERSITY  
CENTER FOR SCIENCE AND INTERNATIONAL AFFAIRS

Stephen J. Flanagan  
Executive Director  
(617) 495-1403

John F. Kennedy School of Government  
79 John F. Kennedy Street  
Cambridge, Massachusetts 02138

December 10, 1986

REG  
LOGGED

12/10/86  
JDF

Dr. Robert Gates  
Deputy Director of Central Intelligence  
Washington DC 20505

Dear Bob:

Enclosed is an announcement of the 1987-88 fellowship program in international security studies sponsored by the Center for Science and International Affairs (CSIA).

CSIA welcomes applications from university faculty members, recent recipients of the Ph.D. degree or its equivalent, and employees of governmental organizations on sabbatical leave, particularly those whose agency is willing to provide partial or full financial support. The Center also awards fellowships to a select group of doctoral degree candidates. Recipients of other fellowships are encouraged to apply for affiliation with CSIA.

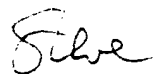
Fellows work with the directing staff on both individual and collaborative projects. The Center promotes an interdisciplinary approach to its research and has a special, but by no means exclusive, interest in the role of science and technology in the analysis of international security issues.

Collaborative work at CSIA during the 1987-88 academic year will include research on strategic offensive and defensive forces, the development and operation of nuclear forces, conventional defense issues, military strategy, arms control, prevention of superpower crises, European and other regional security issues, and economic and technological aspects of security. About half of the fellows will be selected to work with our Project on Avoiding Nuclear War, sponsored by the Carnegie Corporation of New York, on the basis of how their individual research dovetails with the Project's explorations of the long-term future of deterrence and of U.S.-Soviet relations.

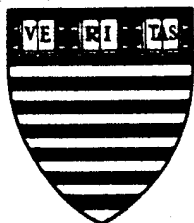
Appointments are for the academic year. Application procedures and financial information are described in the announcement. Applications must be received by February 27, 1987. Award decisions will be announced by April 15, 1987.

We would appreciate your bringing this program to the attention of appropriate candidates. Thank you for your interest and assistance.

Sincerely yours,



Stephen J. Flanagan



## Fellowships in International Security Studies

The Center for Science and International Affairs (CSIA)  
John F. Kennedy School of Government  
Harvard University

1987-1988

The Center for  
Science and  
International  
Affairs  
(CSIA)

CSIA, founded in 1973, is a permanent research center in the Kennedy School of Government at Harvard devoted to advancing understanding and resolution of international security problems through research, publication, training and teaching. The Center places a special, but not exclusive, emphasis on the role of science and technology in the analysis of these problems. Each year a multinational group of twenty-five post-doctoral or mid-career research fellows and Ph.D. candidates are in residence. The fellows work with the directing staff and other affiliates on individual and collaborative research projects. The Center fosters an interdisciplinary approach and appoints fellows with backgrounds in the natural and social sciences and history. CSIA is not a degree-granting institution.

### Eligibility

Applications for Research Fellowships are welcome from recent recipients of the Ph.D. or equivalent degree, university faculty members, and employees of governmental, military, international and private research institutions who have considerable professional experience. Research Fellows are expected to complete a book, monograph or other significant publication during their period of residence.

Applicants for Pre-doctoral Fellowships must have passed general examinations prior to appointment, and are required to work on their doctoral dissertations while in residence.

Fellows are generally expected to devote about one-fifth of their time to collaborative endeavors. CSIA encourages applications from women, minorities, and citizens of all countries and actively promotes equal opportunity.

### Research Interests

The Center's research agenda for the 1987-88 academic year includes work on the future of nuclear deterrence and of U.S.-Soviet relations, the development and operation of strategic offensive and defensive forces, conventional defense issues, military strategy, arms control, prevention of superpower crises, European and other regional security issues, and economic and technological aspects of security. Seminars, lectures and luncheon discussions complement CSIA's research and training activities. Fellows may also take advantage of many similar activities in the University and the Greater Boston area.

### Application Procedure

Applicants should submit (1) a three-to-five page double-spaced statement of their major research project or dissertation prospectus; (2) a curriculum vita; (3) three letters of reference attesting to professional competence; and (4) one or two writing samples pertinent to the application. Pre-doctoral candidates must also provide a graduate school transcript.

CSIA will award Research Fellowships with a stipend of \$20,000 and Pre-doctoral Fellowships at \$10,000. Several non-stipendiary appointments will be offered. Recipients of other fellowships are encouraged to apply for affiliation with CSIA. Applicants should indicate whether or not they require the full stipend. Office space and supplies, use of wordprocessing equipment, and access to University libraries and other facilities will be provided.

Applications must be received by February 27, 1987, and award decisions will be made by April 15, 1987.

### Address

For further information or to apply, write to Dr. Stephen J. Flanagan, Executive Director, The Center for Science and International Affairs, The John F. Kennedy School of Government, 79 John F. Kennedy Street, Cambridge, MA 02138.

CENTER FOR SCIENCE AND INTERNATIONAL AFFAIRS  
JOHN F. KENNEDY SCHOOL OF GOVERNMENT  
HARVARD UNIVERSITY  
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CAMBRIDGE, MASS. 02138

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